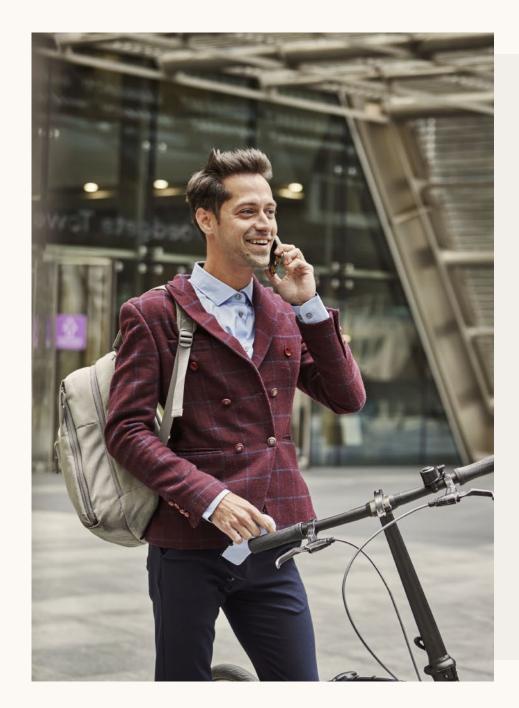
FinServ Edition

Linked in Marketing Solutions

Inside Australia's resilient SMBs

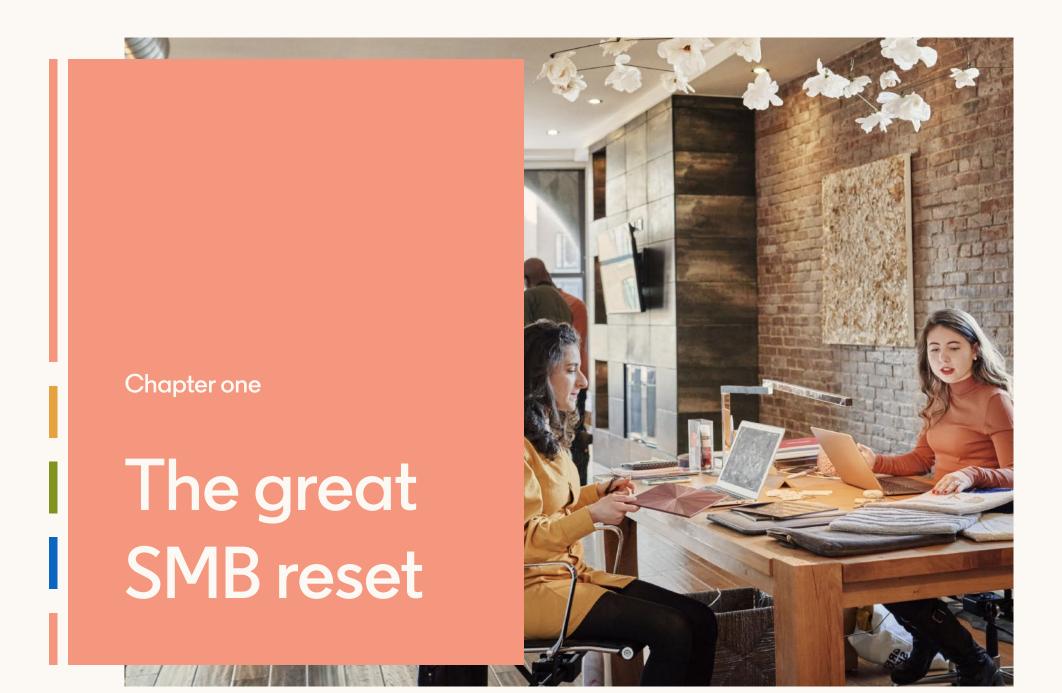
Understanding our agile, future-focused small business sector





Together, we'll explore:

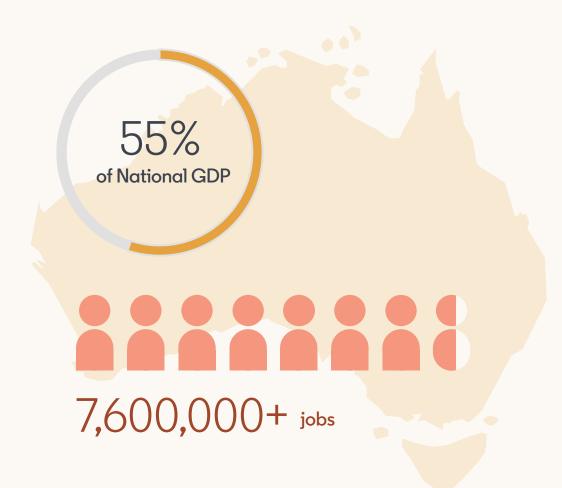
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The resolute SMB: the backbone of our economy

The uncertainty of the pandemic has reshaped how SMBs operate their business. Despite hardship, Australian SMBs adapted, pivoted priorities, and found new ways to move forward. This research explores insights and showcases why the SMB market is a valuable audience for organisations to reach and how we can support them for long-term growth.

Source: ABSFEFO Small Business Counts, December 2020 *LinkedIn defines SMBs as companies with 1-200 employees



Research methodology

We partnered with Kantar to conduct an independent survey, supported by LinkedIn's first-party data in Australia, to provide a comprehensive and detailed understanding of this audience.



First-party data from members across Australia who own or are employed in an SMB

SMB is defined as a company with 1-200 employees. This report is based on third-party research, first-party data, and an internal global survey of 250 LinkedIn members conducted in July 2021 and behaviour of 2 million LinkedIn members across Australia studied in Sep 2021.

KANTAR

A survey of 250 LinkedIn members who own or are employed in an SMB. In the past 12 months, have:

- Invested or are considering to invest in new or the renewal of technology hardware, software, or services
- Invested or are considering to invest new banking, insurance services or other financial services
- Signed up or renewed government support services

The great **SMB reset**

We are in the middle of a major reset of Australia's SMB sector. For marketers, there has never been a better time and greater opportunity to reach and engage this audience.

- Forged by adversity, a leaner, more resilient SMB is emerging. The challenges of the past year have made SMBs rationalise their business, streamline costs and focus on future opportunities.
- · The SMB sector is actively looking to invest in financial services solutions, with 60% planning to increase spend. Based on our research as well as observations of SMB activity on LinkedIn, it's clear that SMBs are emerging from the pandemic with a stronger understanding of financial services as a driver of business growth.



Chapter two

The state of Australian **SMBs**



It's been a surprisingly mixed time for Australian SMBs with many faring better than expected

While a vast majority of SMBs reported that they were impacted by slowdowns or closures due to the pandemic, some fared better than others. We found that larger SMBs (50-200 employees) were more likely to have had a positive view of the past year (48%) compared to those with less than 50 employees (38%) and those with up to 10 employees (28%).

71% impacted by the pandemic

SMBs impacted by slowdowns or closures

40% positive

38% negative

SMB sentiment about the past year

38% better

45% poorer

Business performance vs an average year

Q: Thinking in terms of the business you own/work for, how did you feel about 2020?

Q: What impact did the global pandemic have on your company's buying decisions in 2020

Q: How would you rate your company's 2020 overall performance?

Q: Do you agree with the following: "we experienced slowdowns or closures of business due to the pandemic"?

Meet Linkedln's Australian SMB community

Their growth rate on LinkedIn has outpaced pre-pandemic levels



LinkedIn members work in SMBs



of newly-registered businesses are on LinkedIn



New businesses registered in Australia between June 2020 - June 2021, based on Australian Bureau of Statistics, vs net-new Company Pages created on Linkedln during the same period

Comparing Jan to Jun 2021 to the same period in 2020:

44% increase in new SMB Company Pages created

250K new SMB members (12% of total SMB population)

15% increase in engagement levels

The fastest-growing SMB sectors represent a broad spectrum of opportunities

According to data from the Australian Bureau of Statistics and LinkedIn platform data, there is growth across many SMB sectors, and particularly in the education, financial services, communications and IT-related sectors.

Source: New businesses registered in Australia between June 2020 - June 2021, based on Australian Bureau of Statistics, vs net-new Company Pages created on LinkedIn during the same period



ABS growth rate of new businesses created

(top 12 excluding 'Other services')

Health Care and Social Asisstance	1
Retail Trade	2
Education and Training	3
Arts and Recreation Services	4
Administrative and Support Services	5
Accomodation and Food Services	6
Electricity, Gas, Water and Waste Services	7
Financial and Insurance Services	8
Professional, Scientific and Technical Services	9
Information Media and Telecommunications	10
Construction	1
Manufacturing	1:



SMB platform growth through new pages created

Media & Communications
Design
Entertainment
Software & IT Services
Public Safety
Corporate Services
Education
Finance
Hardware & Networking
Agriculture
Consumer Goods
Arts

On LinkedIn, SMB members are 1.5X+ more engaged with content vs Enterprise members

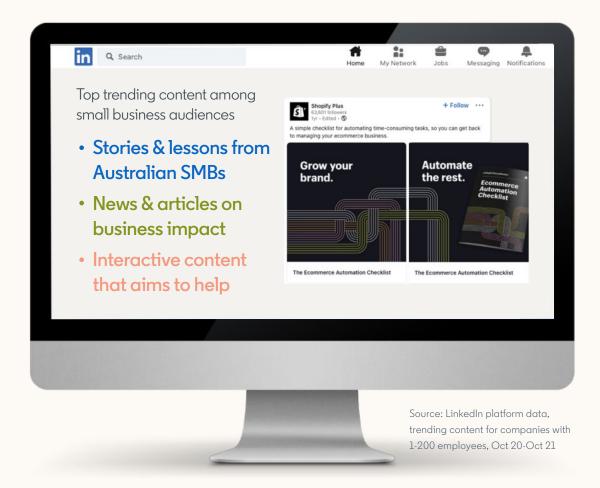
SMBs are using LinkedIn to source information on their business strategy and for support.

Topics that are engaging SMB members include:

- Regulatory Affairs
- Value Investing
- Business Ideas
- Business Coachina

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Source: LinkedIn Internal Data May 2021; Target Audience: Members employed in SMB Companies on LinkedIn (1-200)



Most engaging financial services content among SMB members

Popular financial services topics among SMB members now



Real Estate, Property Managers, Commercial Mortgages, Conveyancing & Rentals



Wills & Retirement Financial Planning

Evergreen financial services topics for SMB members

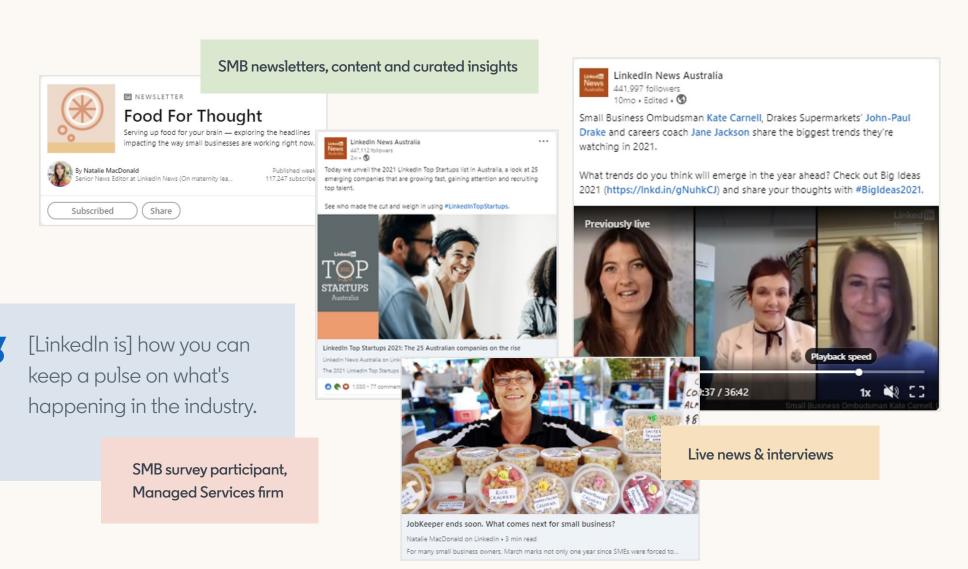


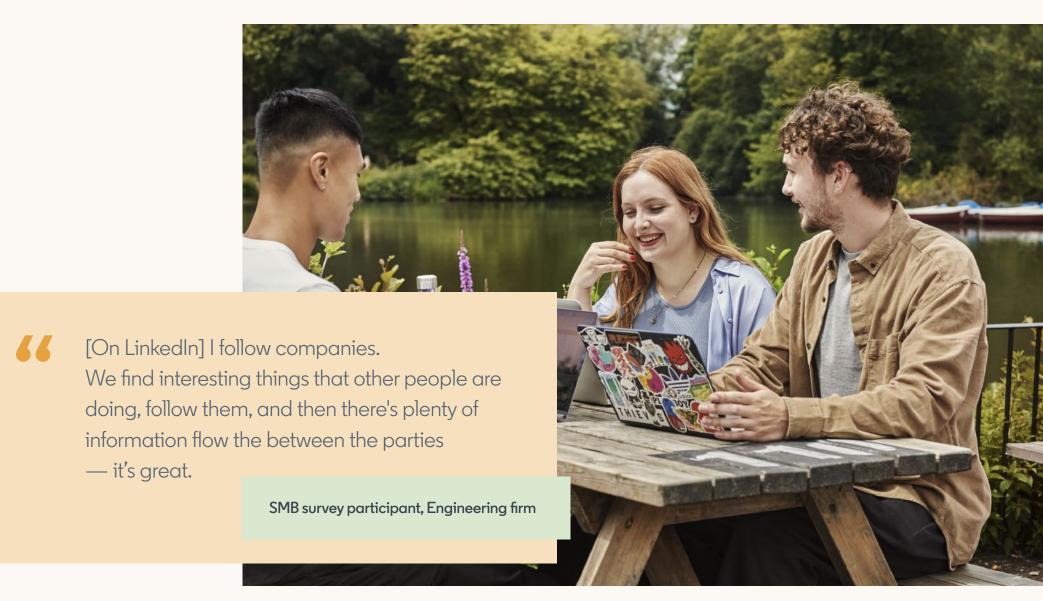
Capital Raising, Credit & Lending

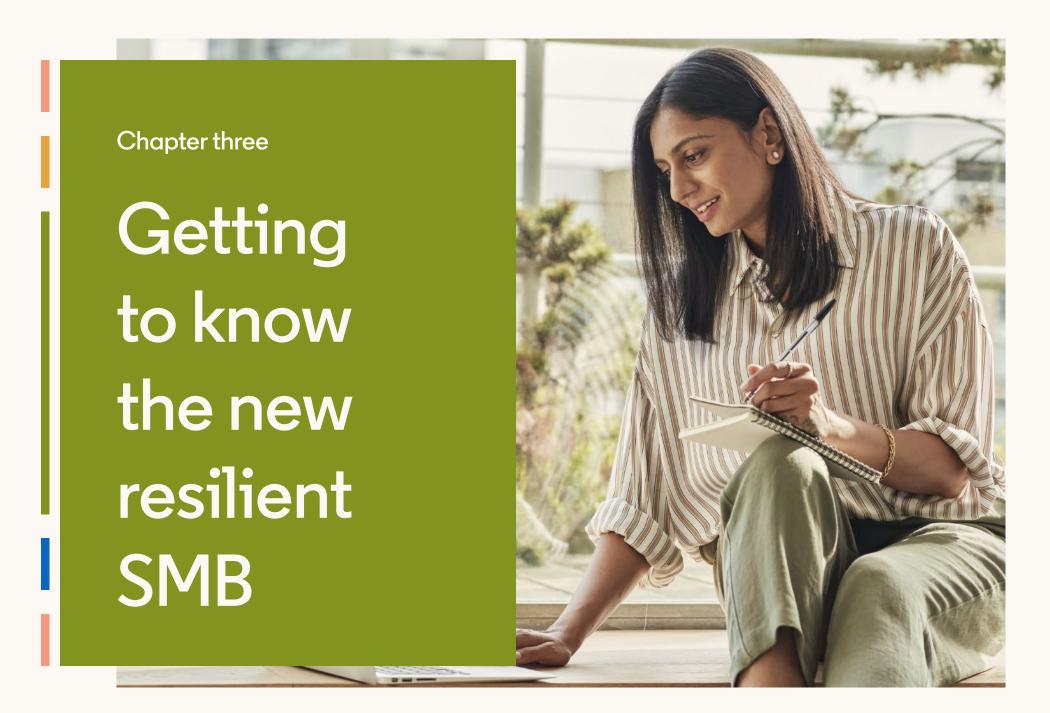


Insurance, Superannuation, Personal Finance

LinkedIn has become a destination of choice for SMBs



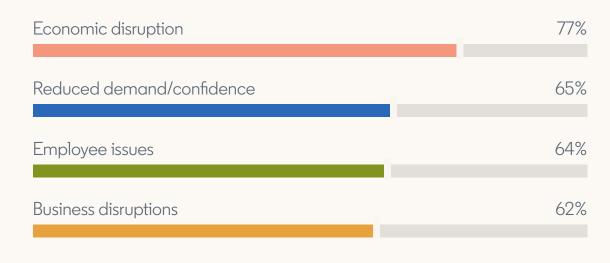




SMBs have had a year like no other

We have all had a year like no other, but small business have been hit especially hard. They have faced challenges across the board and we have seen these disruptions forcing massive shifts in their perspective as well as their operating priorities.

Key impacts:



Q: What impact did the global pandemic have on your company's buying decisions in 2020?

Q: Overall, what were the biggest challenges 2020 presented for your business?

Forged by uncertainty, over 53% of SMBs optimised resources by lowering costs in these top 3 areas

Operating costs



Resourcing costs



Rent

I've consolidated my costs. I got rid of one of the buildings; we went from five back to four. And I've done a lot of hard work in restructuring the business to make us lean.

SMB survey participant, Engineering firm

Q: Overall, what were the biggest opportunities 2020 created for your business? Answer "Reduce cost"

A new, resilient breed of SMBs are ready for the future

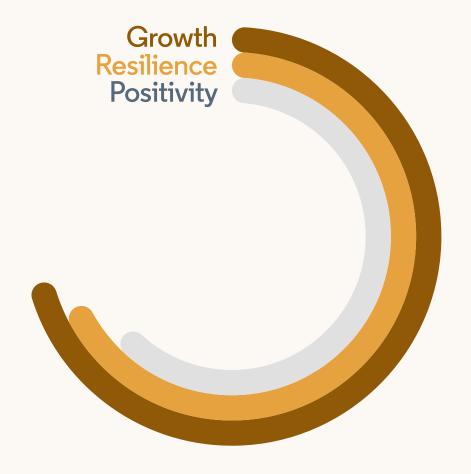
71%

Have a better understanding of where to invest for growth

Feel the pandemic has been an opportunity to make their business more resilient

63%

Feel positive about the future, despite 81% saying the outlook remains uncertain



Q: How are you feeling about your company's future?

Q: Do you agree with the statement: "The future for SMBs sector is uncertain..."

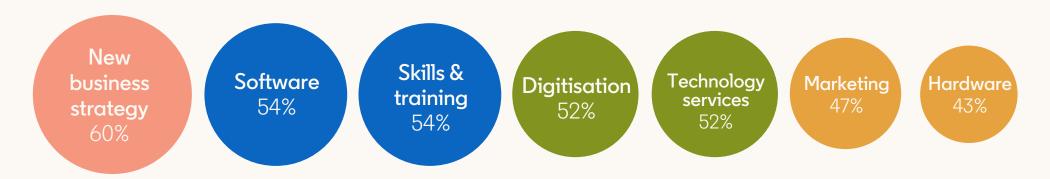
Q: Do you agree with the statement "The pandemic has given me the opportunity..."

Q: Do you agree with the statement "The pandemic has given me an opportunity to make my business more resilient"

SMBs now plan to invest in 7 key areas to unlock growth

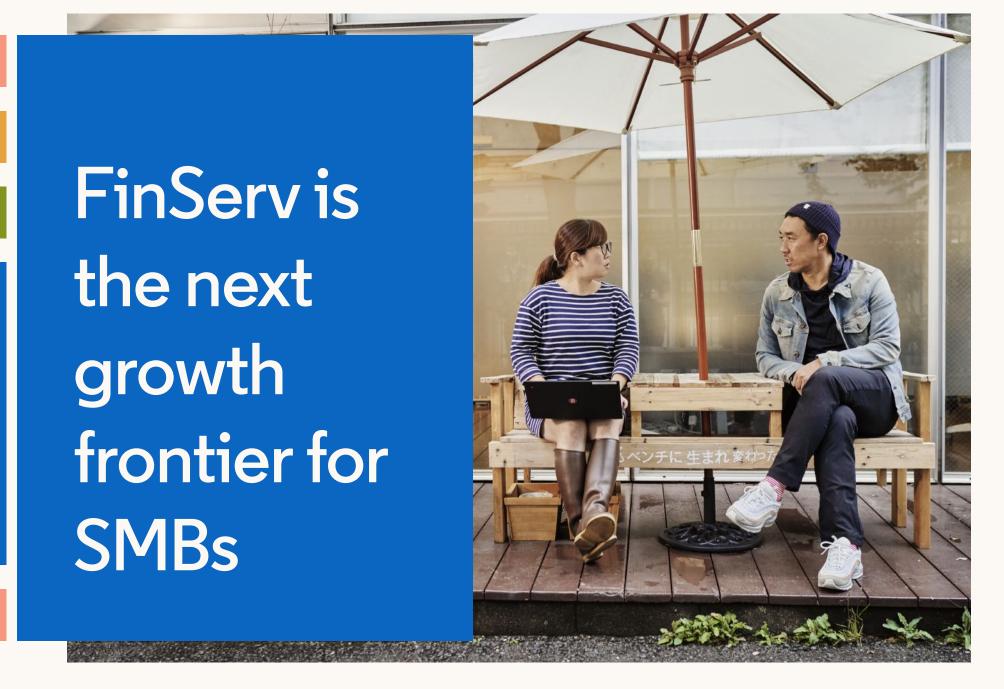
It's a unique situation, and a unique time with many SMBs re-evaluating their business strategy and actively looking to invest in growth. This creates a compelling opportunity for businesses targeting the SMB market.

Key investment areas:



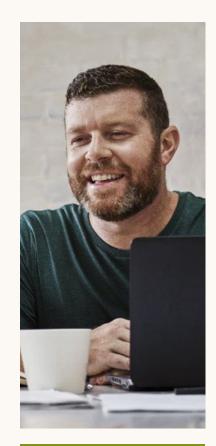
Q: Where will you be investing more or less time and money?





When it comes to financial services, SMBs are....

- Aware of its role as a growth enabler
- Actively seeking cost-effective, relevant and easy-to-implement solutions
- Prioritising brand and trust when choosing a partner







3 in 5 SMBs intend to increase their engagement with FinServ providers

Looking ahead, over half of SMBs (60%) say they intend to increase their financial services spend. Among them, close to one in five SMBs (17%) believe this will be a "significant" increase. This is an increase from the 49% of SMBs who grew their financial services spend in 2020.

Q: How was your use of banking, insurance or other financial services affected in 2020

Q: How do you expect your use of banking, insurance or other financial services to change in 2021?



of SMBs plan to **increase** FinServ spend

Of these,



plan to significantly increase FinServ spend

Only

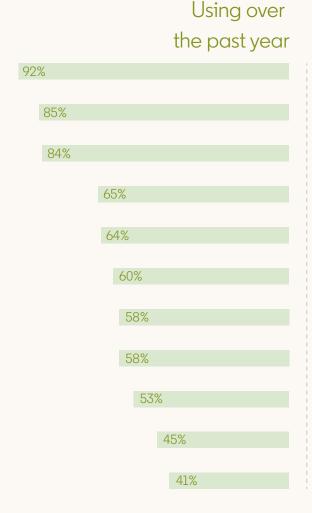


of SMBs increased FinServ spend in 2020

SMB engagement with financial services is evolving

Comparing the financial services products that SMBs are already engaged with versus those that they have in their long-term sights, it's clear that their usage is evolving with growing interest in loans, commercial services and asset management services.

Q: Familiarity: How familiar are you with the following? A: Used (past 12 months) / Never Used but considering



but considering Online banking 5% Debit, business & credit cards 9% Mobile banking 9% Merchant services 19% Remittance of funds 17% Asset management 24% Financing 23% **Treasury services** 19% **Overdrafts** 19% Commercial services 28% Advancing of loans 30%

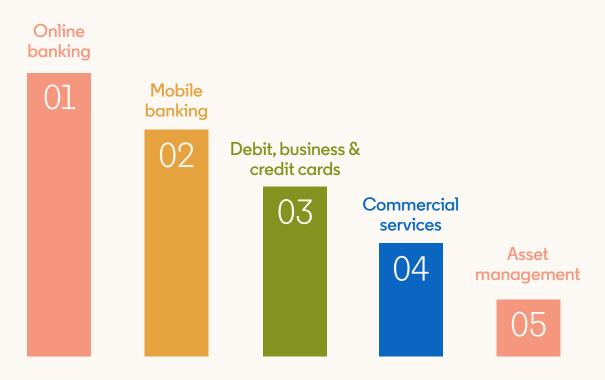
Never used

SMBs are prioritising 5 key FinServ areas for continued and new investment

At the present moment, we expect SMBs to invest strongly in online banking, mobile banking, debit, business and credit cards, commercial services as well as asset management services.

Q: Where will you invest/continue to invest in the future?

Key FinServ investment areas for SMBs

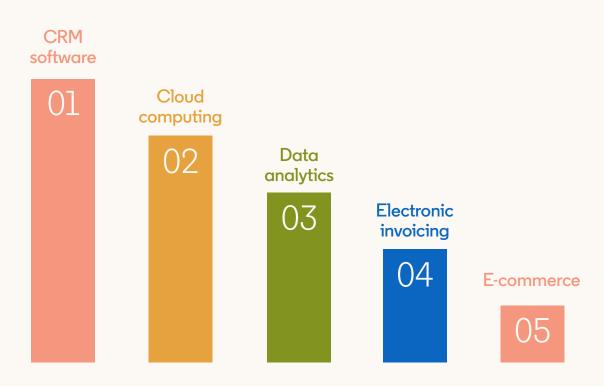


SMBs are seeking to finance new technology with 70% increasing their tech spend

One of the core drivers for SMBs' interest in financial services solutions may be to fuel their technology investment plans. SMBs are looking to invest in digital transformation that will help them improve their operations and support stronger customer relationships.

Q: Where will you invest/continue to invest in the future?

Key technology investment areas for SMBs



SMBs are turning to both online and offline sources to inform their FinServ purchase decisions



Beyond Search, LinkedIn is the #1 digital destination used for researching FinServ

- Industry sources
- Digital (Search, Social & News)
- Peers (Industry peers, friends, family)

Q: Which information sources have you used to find out information on banking, insurance, or other financial services to help make decisions for your business?

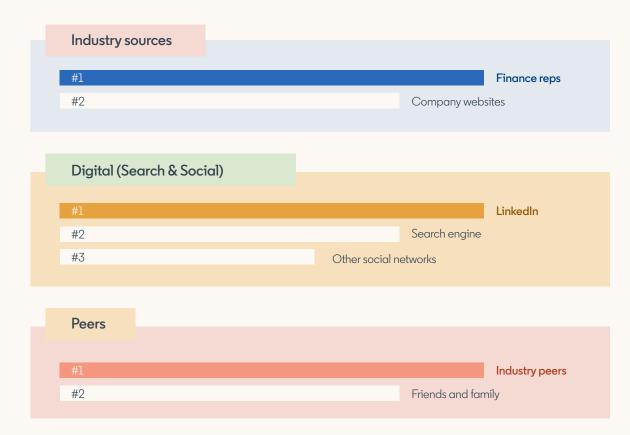
Trust is a critical factor for SMBs seeking financial services partners

Trust also plays into their research process. SMBs need to know that the information they are getting is reliable. Australian SMBs believe LinkedIn is twice as trustworthy compared to other social networks.



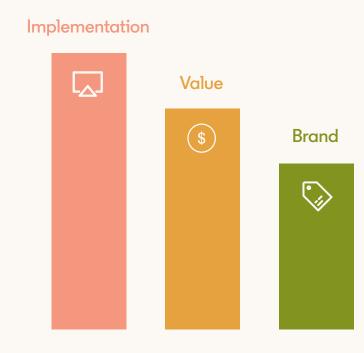
Q: Which sources do you trust most as a support for information on financial services advice?

Trusted information sources



3 deciding factors for SMBs in choosing a financial services partner

Key factors in choosing a financial services provider



Implementation is the top consideration as SMBs weigh benefits against requirements

- Fit to business needs
- Ease of implementation
- Integration with digital invoicing
 - What's important is ease of use. What are we going to get for it? What are the fees going to be? Do they have a facility that is going to allow us to trade in USD? Do they have a hedging facility?

SMB survey participant, Professional Services firm

Value is also a key consideration for SMBs

- Ongoing/recurrent costs
- Upfront costs
- Long-term savings after implementation

Non-traditional banks have given us much more flexible terms. We've got access to debt financing, trade finance, multi-currency facilities and things which are on vastly, vastly better terms than we were ever getting from traditional banks.

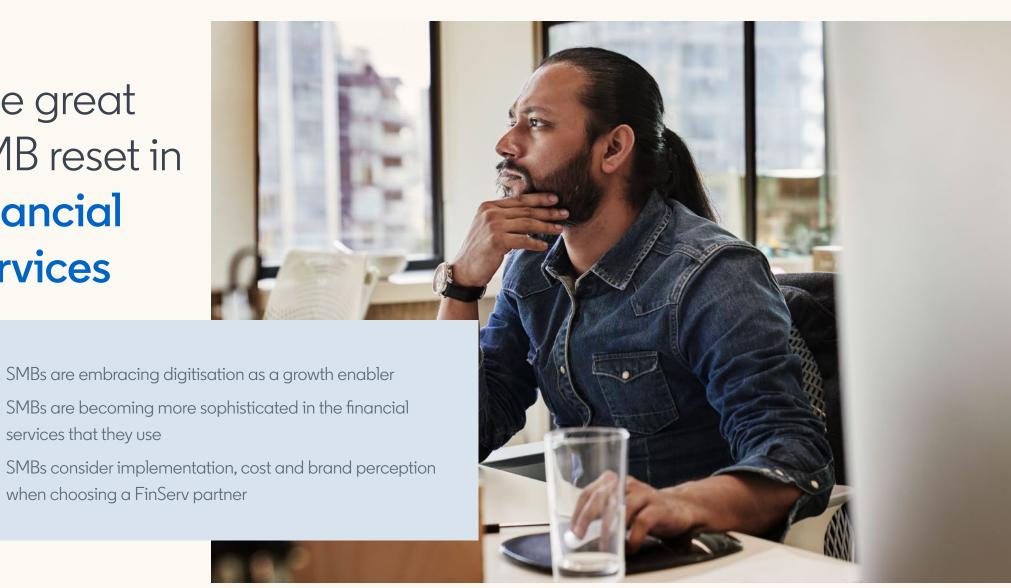
SMB survey participant, Engineering firm

Brand perception weighs into SMBs' decision-making process

- Trust in the brand
- Approach to innovation
- Reviews and recommendations

The great SMB reset in financial services

services that they use

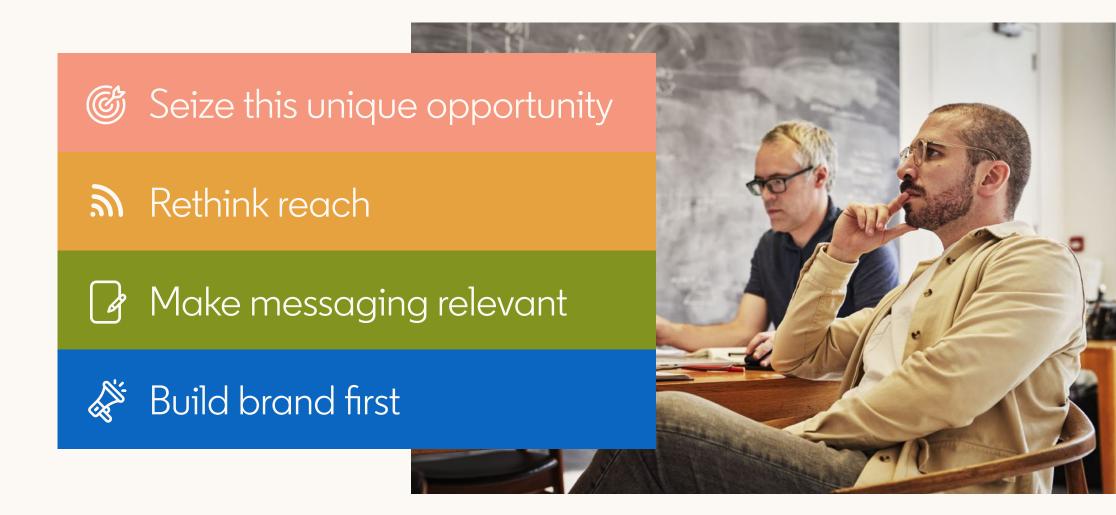


Chapter five

From insights to action: The way forward



SMBs have changed. It's time to recalibrate our SMB strategy



Now is the time to invest in the SMB segment

There is a sense of positivity and a real future focus among Australia SMBs. This presents a unique opportunity for technology providers.



Shorter buying cycles mean it's critical to be always on in front of the SMB audience

90% of SMBs make purchase decisions within three months, compared to just 39% of their Enterprise counterparts. As SMBs speed through the research, evaluation and decision process, it's important for technology providers to maintain an active and engaged presence.

Source: Advertising effectiveness and the 95-5 rule: most B2B buyers are not in the market right now, B2B Institute

Rethink your reach to ensure that you reach everyone who matters

- New & existing small business
- All purchase decision makers
- In-market and out-of-market buyers



48%

of small business employees have a large degree of influence on the purchase decision



44%

Increase in SMBs from 2020 to 2021



Target broad using LinkedIn's first-party data to reach the SMB segment in Australia

Targeting businesses with 0-200 employees in Australia give you access to:

* New businesses registered in Australia between June 2020 – June 2021, based on Australian Bureau of Statistics, vs net-new Company Pages created on LinkedIn during the same period

317K

Australian SMB companies

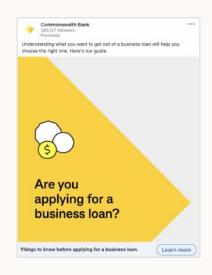
2M

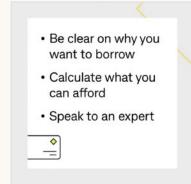
Australian SMB members

Build your messages around category entry points to help SMBs overcome key implementation challenges

Address implementation challenges

CBA publish guides in video formats to simplify the loan application process. The short videos provide immediate value for the audience. and emphasize CBA's commitment to making business finance accessible





Address

cost concerns

American Express highlights value in its bottom of the funnel campaigns. It uses short copy (under 150 characters), a direct CTA and a moving image (gif) — combining LinkedIn best practices for optimal results.

Build brand perception

NAB focuses on customer support through difficult times, emphasising the support in place for small business. They build trust through simple messaging, using short & long form videos.







Lead with brand

Not only does it influence the buying decision now, it's also the only way to sustain long-term growth in the SMB segment.

Brand building effects last longer and so accumulate over time.

Brand building also reduces price sensitivity and increases margins. As a result, brand building is the main driver of long-term growth and profit.





Les Binet & Peter Field

Source: Peter Field & Les Binet, LinkedIn 2019 ROI Survey, LinkedIn 2019 Brand Advertising Principles Survey

Brand improves short-term sales activation performance

Combine brand and demand for greater outcomes.



increase in conversion rate

when brand and acquisition messages are used, compared to acquisition-only messages

Follow the 3 rules of effective brand marketing



Be emotional

You're not targeting companies, you are targeting people. Use emotional and rational content to be remembered.



Be distinctive

Look like yourself and no one else. Create and use distinctive brand assets to drive differentiation.



Build trust

Trust = Consistency over Time. In order to build trust with SMB audiences, you need to focus on being consistent. Think replicable campaigns in an always-on format.

Australian SMBs are ready to invest in financial services

60% of SMBs plan to increase or significantly increase spend on financial services products

Adapt to a changing SMB landscape by:

- Seizing this unique opportunity
- Rethinking reach
- Making messaging relevant
- Building brand first

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