Tech Edition

Linked in Marketing Solutions

Inside Australia's resilient SMBs

Understanding our agile, future-focused small business sector





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Chapter one

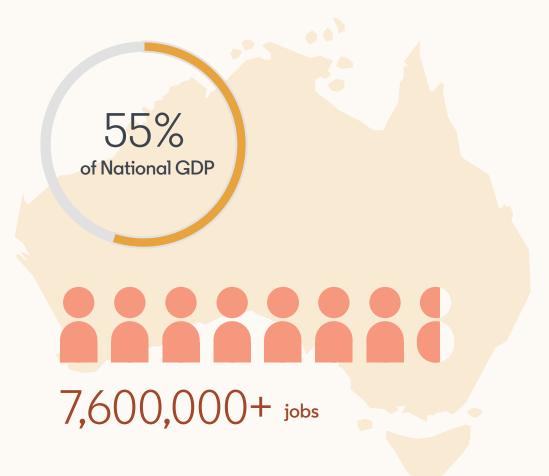
The great SMB reset



The resolute SMB: the backbone of our economy

The uncertainty of the pandemic has reshaped how SMBs operate their business. Despite hardship, Australian SMBs adapted, pivoted priorities, and found new ways to move forward. This research explores insights and showcases why the SMB market is a valuable audience for organisations to reach and how we can support them for long-term growth.

Source: ABSFEFO Small Business Counts, December 2020 *LinkedIn defines SMBs as companies with 1-200 employees



Research methodology

We partnered with Kantar to conduct an independent survey, supported by LinkedIn's first-party data in Australia, to provide a comprehensive and detailed understanding of this audience.

Linked in

First-party data from members across Australia who own or are employed in an SMB

SMB is defined as a company with 1-200 employees. This report is based on third-party research, first-party data, and an internal global survey of 250 LinkedIn members conducted in July 2021 and behaviour of 2 million LinkedIn members across Australia studied in Sep 2021.

KANTAR

A survey of 250 LinkedIn members who own or are employed in an SMB. In the past 12 months, have:

- Invested or are considering to invest in new or the renewal of technology hardware, software, or services
- Invested or are considering to invest new banking, insurance services or other financial services
- Signed up or renewed government support services

The great SMB reset

We are in the middle of a major reset of Australia's SMB sector. For marketers, there has never been a better time and greater opportunity to reach and engage this audience.

- Forged by adversity, a leaner, more resilient SMB is emerging. The challenges of the past year have made SMBs rationalise their business, streamline costs and focus on future opportunities.
- The SMB sector is actively looking to invest in technology, with 70% planning to increase spend. Based on our research as well as observations of SMB activity on LinkedIn, it's clear that SMBs are emerging from the pandemic with a stronger appreciation of technology as a driver of business growth.



Chapter two

The state of Australian SMBs



It's been a surprisingly mixed time for Australian SMBs with **many faring better than expected**

While a vast majority of SMBs reported that they were impacted by slowdowns or closures due to the pandemic, some fared better than others. We found that larger SMBs (50-200 employees) were more likely to have had a positive view of the past year (48%) compared to those with less than 50 employees (38%) and those with up to 10 employees (28%).

Q: Thinking in terms of the business you own/work for, how did you feel about 2020? Q: What impact did the global pandemic have on your company's buying decisions in 2020 Q: How would you rate your company's 2020 overall performance?

Q: Do you agree with the following: "we experienced slowdowns or closures of business due to the pandemic"?

71% impacted by the pandemic

SMBs impacted by slowdowns or closures

SMB sentiment about the past year

38% better

40% positive

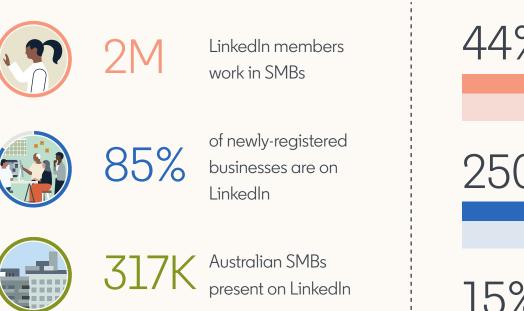
45% poorer

38% negative

Business performance vs an average year

Meet LinkedIn's Australian SMB community

Their growth rate on LinkedIn has outpaced pre-pandemic levels



New businesses registered in Australia between June 2020 - June 2021, based on Australian Bureau of Statistics, vs net-new Company Pages created on LinkedIn during the same period

Comparing Jan to Jun 2021 to the same period in 2020:



250K new SMB members (12% of total SMB population)



15% increase in engagement levels

The fastest-growing SMB sectors represent a **broad spectrum of opportunities**

According to data from the Australian Bureau of Statistics and LinkedIn platform data, there is growth across many SMB sectors, particularly in the education, financial services, communications and IT-related sectors.

Source: New businesses registered in Australia between June 2020 – June 2021, based on Australian Bureau of Statistics, vs net-new Company Pages created on LinkedIn during the same period



ABS growth rate of new businesses created (top 12 excluding 'Other services')

Health Care and Social Asisstance
Retail Trade
Education and Training
Arts and Recreation Services
Administrative and Support Services
Accomodation and Food Services
Electricity, Gas, Water and Waste Services
Financial and Insurance Services
Professional, Scientific and Technical Services
Information Media and Telecommunications
Construction
Manufacturing



SMB platform growth through new pages created

1	Media & Communications	
2	Design	
3	Entertainment	
4	Software & IT Services	
5	Public Safety	
6	Corporate Services	
7	Education	
8	Finance	
9	Hardware & Networking	
LO	Agriculture	
11	Consumer Goods	
12	Arts	

On LinkedIn, SMB members are **1.5X+ more engaged** with content vs Enterprise members

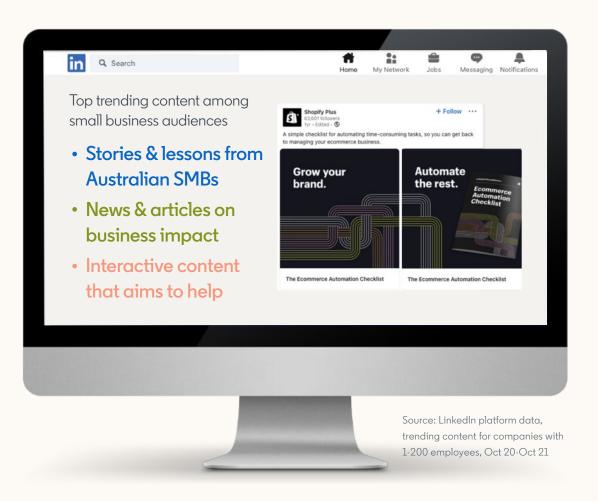
SMBs are using LinkedIn to source information on their business strategy and for support.

Topics that are engaging SMB members include:

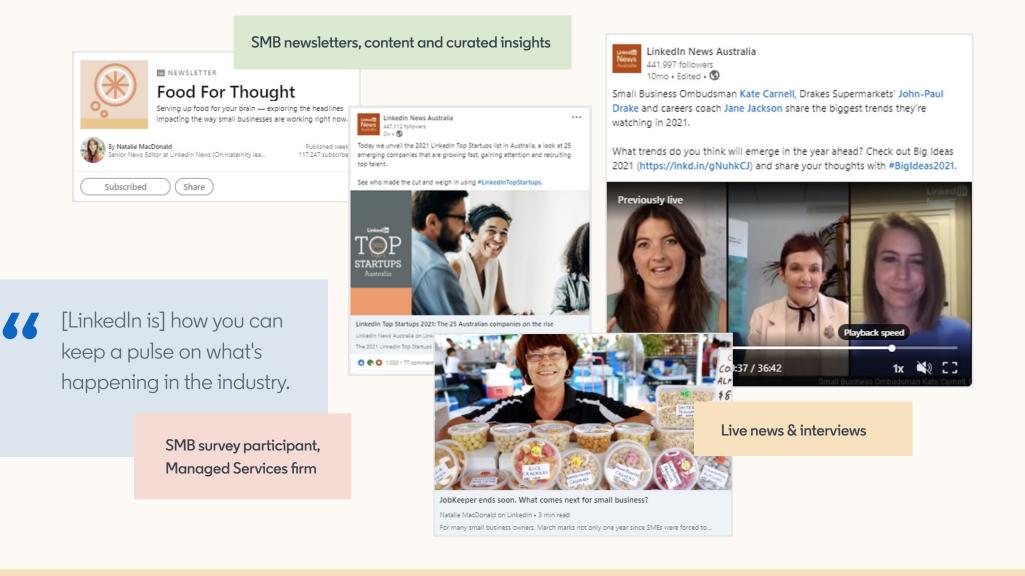
- Regulatory Affairs
- Value Investing
- Business Ideas
- Business Coaching

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Source: LinkedIn Internal Data May 2021; Target Audience: Members employed in SMB Companies on LinkedIn (1-200)



LinkedIn has become a destination of choice for SMBs



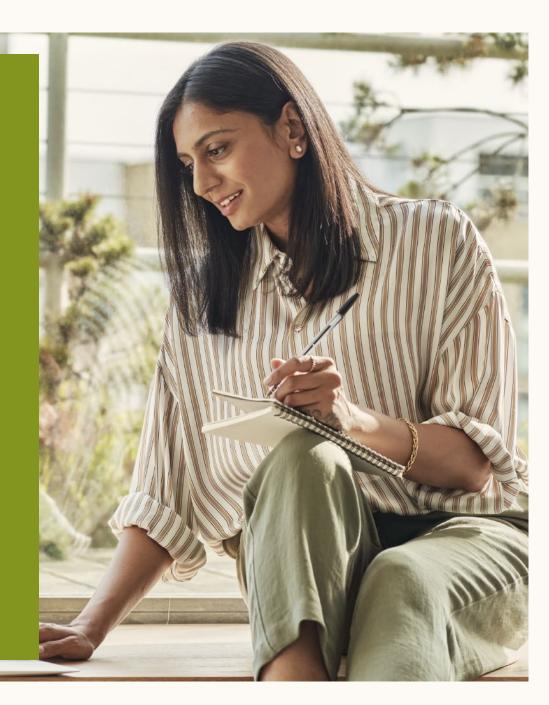
[On LinkedIn] I follow companies.
 We find interesting things that other people are doing, follow them, and then there's plenty of information flow the between the parties

 it's great.

SMB survey participant, Engineering firm

Chapter three

Getting to know the new resilient SMB



SMBs have had a year like no other

We have all had a year like no other, but small business have been hit especially hard. They have faced challenges across the board and we have seen these disruptions forcing massive shifts in their perspective as well as their operating priorities.

Key impacts:

Economic disruption	77%
Reduced demand/confidence	65%
Employee issues	64%
Business disruptions	62%

Q: What impact did the global pandemic have on your company's buying decisions in 2020?Q: Overall, what were the biggest challenges 2020 presented for your business?

Forged by uncertainty, over 53% of SMBs **optimised resources by lowering costs** in these top 3 areas

01 Operating costs



Resourcing costs



I've consolidated my costs. I got rid of one of the buildings; we went from five back to four. And I've done a lot of hard work in restructuring the business to make us lean.

SMB survey participant, Engineering firm

Q: Overall, what were the biggest opportunities 2020 created for your business? Answer "Reduce cost"

A new, resilient breed of SMBs are ready for the future

71%

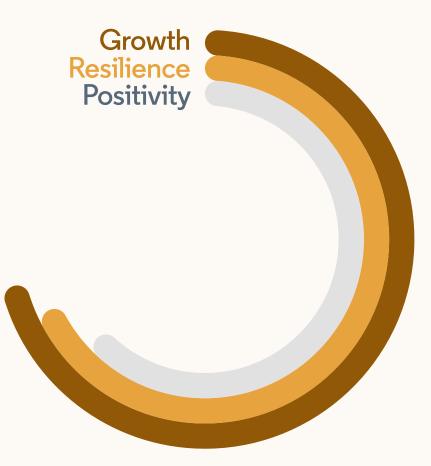
Have a better understanding of where to invest for growth

68%

Feel the pandemic has been an opportunity to make their business more resilient

63%

Feel positive about the future, despite 81% saying the outlook remains uncertain

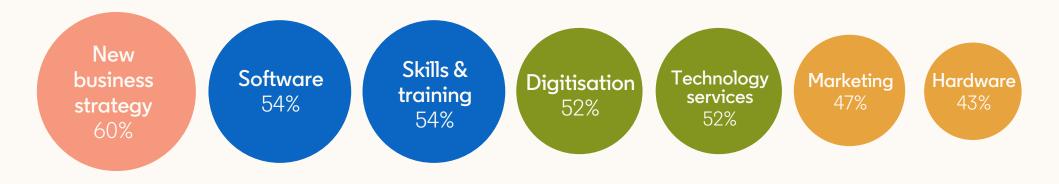


Q: How are you feeling about your company's future? Q: Do you agree with the statement : "The future for SMBs sector is uncertain..." Q: Do you agree with the statement "The pandemic has given me the opportunity..." Q: Do you agree with the statement "The pandemic has given me an opportunity to make my business more resilient"

SMBs now plan to **invest in 7 key areas** to unlock growth

It's a unique situation, and a unique time with many SMBs re-evaluating their business strategy and actively looking to invest in growth. This creates a compelling opportunity for businesses targeting the SMB market.

Key investment areas:



Q: Where will you be investing more or less time and money?

New reality, **new priorities**

66

I think that now is the right time to be investing. I have a very, very strong and positive outlook at the present time.

SMB survey participant, Engineering firm



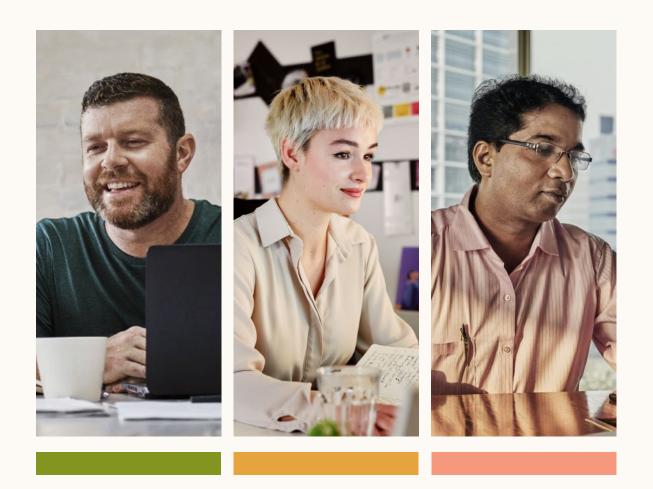
Chapter four

Technology is the new SMB superpower



When it comes to technology, SMBs are....

- Aware of its role as a growth enabler
- Actively looking for immediate solutions while watching for the next wave of transformative technology
- Cognisant of the implementation
 challenges they face



SMBs are **ready to invest in technology** to power their growth

Looking ahead, an overwhelming majority of SMBs (70%) say they intend to increase their technology spend. Among them, close to one in five SMBs (18%) believe this will be a "significant" increase. This is in sharp contrast to just 10% of them who plan to reduce their technology spend.

Q: How do you expect your technology spend to change in 2021?



70% of SMBs plan to increase tech spend

Of these,



Only

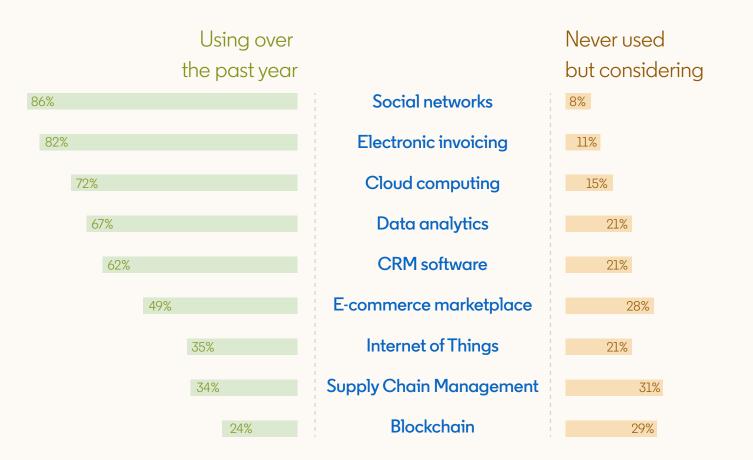
18%

plan to significantly increase tech spend

of SMBs plan to **reduce** tech spend

SMB engagement with technology is becoming **more sophisticated**

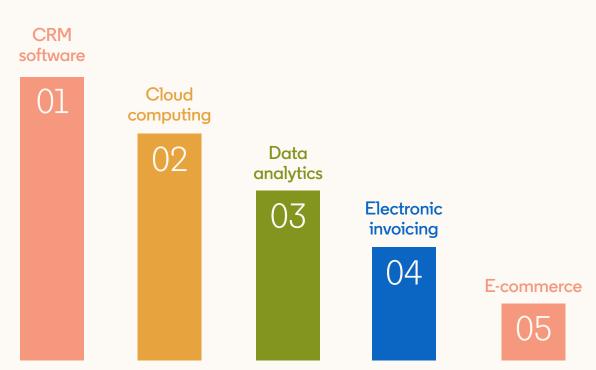
Comparing the technology SMBs are already engaged with versus those that they have in their long-term sights, it's clear that their technology use is becoming more sophisticated. In particular, we're seeing growing demand for supply chain management solutions, blockchain technologies and e-commerce marketplaces as SMBs prepare for growth.



SMBs are prioritising 5 key areas for **continued and new investment**

At the present moment, we expect SMBs to invest strongly in five key areas: CRM software, cloud computing, data analytics, electronic invoicing and e-commerce solutions.

Q: Where will you invest/continue to invest in the future?

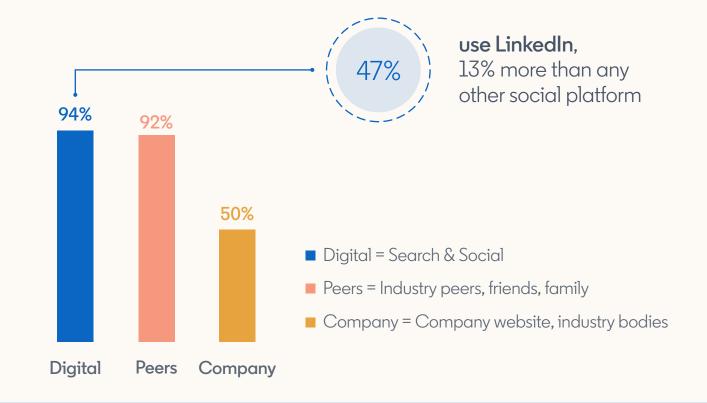


Key technology investment areas for SMBs

SMBs are turning to both **online and offline sources** to inform their technology purchase decisions

With an eye on greater technology investment, SMBs are researching their options both online and offline. Within the digital space, LinkedIn is their number one social source of information — used by 13% more SMBs than any other social network. It is also worth noting that digital platforms and peer networks rank above technology providers' own websites as information sources.

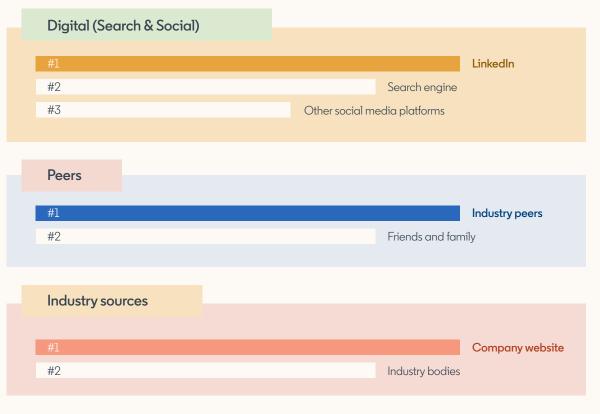
Q: Which information sources have you used to find out information on technology (hardware, software or services) to help make decisions for your business? Beyond Search, LinkedIn is the #1 destination used for researching technology



Trust is a critical factor for SMBs when seeking technology partners

Trust also plays into their research process. SMBs need to know that the information they are getting is reliable. Australian SMBs believe LinkedIn is twice as trustworthy compared to other social media networks.

Trusted information sources



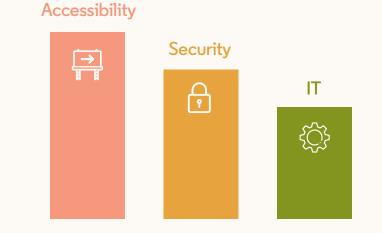
Q: Which sources do you trust most as a support for information on tech industry/software/innovation updates to your business?

SMBs seek greater support to implement technology

Accessibility, security, and IT issues are seen by SMBs as the top challenges when implementing technology within their organisation. These could also be interpreted as perceived barriers for SMBs in their technology buying journey. For technology providers, these areas are the real battleground as SMB buyers are likely to weigh their options based on these needs.

Q: Which challenges are you facing with your digital transformation?

Top three areas where SMBs face challenges in implementing new technology:



SMBs face these **3 top accessibility challenges** in technology implementation

01 Upfront costs



Online training



When deciding on tech, we ask ourselves, what is the level of consistency, how is it easy to use? Is it easy to train on? Is it cost effective for our customers?

SMB survey participant, IT Services firm

Q: Which challenges are you facing with your digital transformation?

Security challenges rank high for many SMBs too

01 Cyber security risks



Data protection



Lack of internal security capabilities

We're also focusing on launching cybersecurity awareness programs, that's something on our roadmap this year.

SMB survey participant, IT Services firm

Security would be the main focus, with AI and cloud-based security being the main investments.

SMB survey participant, Managed Services firm

Q: Which challenges are you facing with your digital transformation?

SMBs face these **top 3 IT challenges** in technology implementation





Integration with
existing systems
& infrastructure

Technology investment translating into a better customer experience



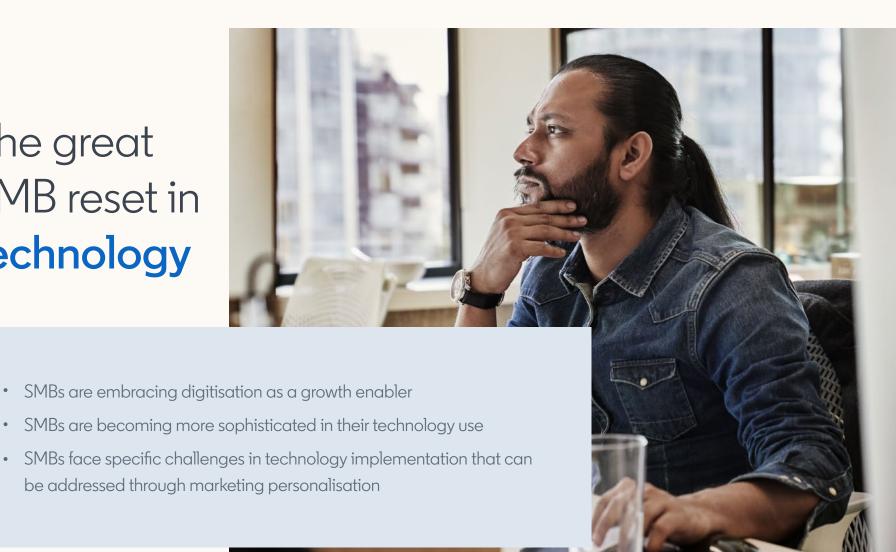
Lack of expertise to select, maintain and optimise the right solutions

Q: Which challenges are you facing with your digital transformation?

The great SMB reset in technology

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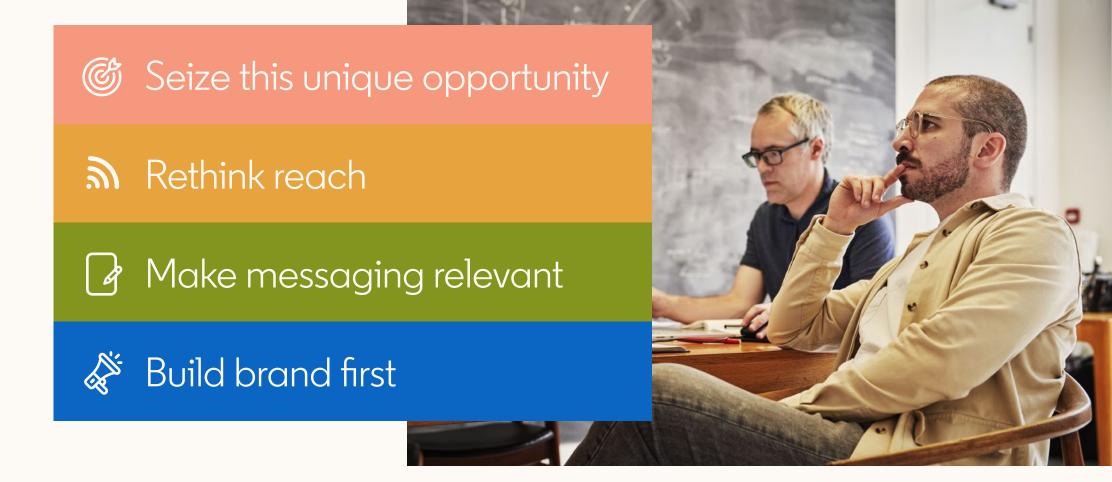


Chapter five

From insights to action: The way forward



SMBs have changed. It's time to recalibrate our SMB strategy



Now is the time to invest in the SMB segment

There is a sense of positivity and a real future focus among Australia SMBs. This presents a unique opportunity for technology providers.

Typically, only 20% of B2B buyers are in market over the course of a year This year, 70% of SMB buyers in Australia will be "in-market" buyers Shorter buying cycles mean it's critical to be **always on** in front of the SMB audience

90% of SMBs make purchase decisions within three months, compared to just 39% of their Enterprise counterparts. As SMBs speed through the research, evaluation and decision process, it's important for technology providers to maintain an active and engaged presence.

Source: Advertising effectiveness and the 95-5 rule: most B2B buyers are not in the market right now, B2B Institute

Rethink your reach to ensure that you reach everyone who matters

New & existing small business

All purchase decision makers

In-market and out-of-market buyers



48% of small business employees have a large degree of influence on the purchase decision

44% Increase in SMBs from 2020 to 2021

Target broad using LinkedIn's first-party data to reach the SMB segment in Australia

Targeting businesses with 0-200 employees in Australia give you access to:

* New businesses registered in Australia between June 2020 – June 2021, based on Australian Bureauvv of Statistics, vs net-new Company Pages created on LinkedIn during the same period

317K

Australian SMB companies

2M

Australian SMB members

Build your messages around **category entry points** to help SMBs overcome key implementation challenges

...

Address accessibility challenges

Xero identifies simplicity as a core need for customers and focuses on accessibility as a core point with its simple headlines, images and gifs.



Address security challenges

Telstra calls out the SMB segment in its content, using data and insights to help audiences understand and upskill in security.



Address IT challenges

Salesforce speaks directly to the SMB audience and addresses the challenge of translating investment to outcomes – higher productivity.



Lead with brand

Not only does it influence the buying decision now, it's also the only way to sustain long-term growth in the SMB segment.

> Brand building effects last longer and so accumulate over time.
> Brand building also reduces price sensitivity and increases
> margins. As a result, brand
> building is the main driver of
> long-term growth and profit.



Les Binet & Peter Field

Source: Peter Field & Les Binet, LinkedIn 2019 ROI Survey, LinkedIn 2019 Brand Advertising Principles Survey

Brand improves short-term sales activation performance

Combine brand and demand for greater outcomes.



increase in conversion rate

when brand and acquisition messages are used, compared to acquisition-only messages

Follow the **3 rules** of effective brand marketing



Be emotional

You're not targeting companies, you are targeting people. Use emotional and rational content to be remembered.



Be distinctive

Look like yourself and no one else. Create and use distinctive brand assets to drive differentiation.



Build trust

Trust = Consistency over Time. In order to build trust with SMB audiences, you need to focus on being consistent. Think replicable campaigns in an always-on format.

To recap, Australian SMBs are ready to invest in technology

70% of SMBs plan to increase or significantly increase their technology spend.

Adapt to a changing SMB landscape by:

- Seizing this unique opportunity
- Rethinking reach
- Making messaging relevant
- Building brand first

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