

## People first: How Bioventus used LinkedIn to enhance its employer brand and attract outstanding talent

#### SUCCESS STORY

Imagine leaving a senior talent management role to set up your own consulting business and swearing never again to work in-house; only to find that your first client is such a wonderfully supportive and inspiring organisation that they offer you a permanent position and you take it?

This is exactly what happened to Rachel Wardle, who has worked at Bioventus, a global medical device company, since 2017. Rachel is Senior Manager Talent Acquisition and has global responsibility for sourcing the best talent and leading the talent team. Her scenario is a great testament to the Bioventus business, its' values and ethos.

"Joining Bioventus was my greatest career decision," she explained. "When I left my last company, I decided I didn't want to work for anyone directly again, so I launched my own business. Bioventus was my first client and I was hired to transform their recruitment in the UK and Germany. Four months later, I took a permanent position and have never looked back."

She continued: "It is testament to why I love the company so much. It's the products, the people and the messages. I love the company and what it stands for."

Rachel's passion for the market-leading business is abundant. It's her goal and desire to make sure that the best talent also discover what such an amazing company Bioventus is, positioning the business as an employer of choice. But how?



### THE CHALLENGE

### Positioning Bioventus as an employer of choice

Bioventus has worked with LinkedIn for several years to raise awareness, hire and develop their talented team, using a variety of products including LinkedIn Recruiter, LinkedIn Company Page, LinkedIn Life Pages, Marketing Campaign Manager and LinkedIn Learning (Bioventus University was launched in February 2021) to propel the business forward, find the best talent and develop employees.

Rachel said: "The largest challenge we have faced is building our employer brand to become an employer of choice. There are larger companies in the med device and pharma markets, but what Bioventus offers is truly unique. We know that we have a true family feel, we know our company culture is amazing, we know that we have a growth mindset and we know that our products make a difference to patients' lives. But it was important that talent learned about the business, understood our vision and were shown a window into our world. LinkedIn has helped us to do that."

#### THE RESULTS



#### Positioned as an employer of choice

In four years, Bioventus' followers on LinkedIn have doubled



#### Top candidate source

Increased applicant flow – 31% of job applications come from LinkedIn



#### Identifying the best talent

Influenced hire rate - 72% in an average quarter

#### THE SOLUTION

## Putting people before profits

Bioventus worked alongside LinkedIn to develop a stronger employer brand on the platform.

Rachel commented: "Our CCO, John Nosenzo, has always said that the patients come first, employees are second and profits are third. The minute you put profits first, you lose good people and sight of the patients. That's a powerful message and an important one to get across. It is messages such as these that need to be shared. They portray our business, our ethics and values and they resonate with the best talent."

Rachel added: "That is why it has been paramount to increase our presence on LinkedIn and put a spotlight on our beliefs, to position ourselves as an employer of choice."

Bioventus has enhanced its Career Page information, Life Pages reflect what it is like to work at Bioventus, Marketing Campaign Manager helps the company to target and attract the right people and Talent Insights helps the organisation to make informed decisions regarding its hiring strategy.

Rachel explained further: "We recently relocated and centralised three departments. Talent Insights showed me that moving some departments to our Memphis facility would work. Some people were nervous about the move and questioned it but I was able to show them that I could source talent in the area and successfully staff the departments." 66

LinkedIn has been an amazing partner in elevating our talent brand. They have been with us every step of the way with our development and execution. Since partnering with them, we have reached new heights in attracting some of the best talent in the marketplace."



Rachel Wardle Senior Manager Talent Acquisition – Global at Bioventus

#### Learn more

# Making a difference to employees' lives and patients

According to Rachel, people are at the heart of the Bioventus' business. "We are a powerhouse," continued Rachel. "We are comprised of strong individuals; we're not put in a box. Often, when you join a big organisation, you are put in a box, told to stay there and deliver. At Bioventus, we have freedom and are allowed to be creative. We genuinely develop people. We want people to learn and be part of a team. Diversity, equality and inclusion is not verbiage. We want diversity and inclusion in every team across the company and that starts with a hiring manager and recruitment decisions.

LinkedIn is also helping us in our drive for creating a diverse and inclusive workplace for the top talent we attract. Since utilising LinkedIn recruiter to headhunt in the market place our female leadership is more than 50 per cent of all new leadership functions and we have more than 60 per cent diversity hires across the board. Of course, we always hire the best person for an open vacancy; but we can find the best with a strong slate of diverse candidates just as easily."

She added: "We have worked hard to ensure that our brand is elevated and that all of the great things that we offer – such as Philanthropy Days – are shared on LinkedIn so that everyone can see what an amazing company we are and what makes us unique, whilst making a difference with the products we sell.

"We have industry-leading products that require outstanding talent to sell those products. By using LinkedIn, we have been able to create super-specialised campaigns that attract the right talent. We're attracting the people who work for the big boys and that excites me, as it means we have something more special to offer."

## 66

At Bioventus, each of us has a unique perspective that is valued. We set out to develop a recruitment campaign to convey that message. Partnering with LinkedIn provides us with the opportunity to create really engaging content. This elevates our brand and the level of talent we're reaching."



Michael Ramirez Art Director at Bioventus

#### Learn more

## Reduced reliance on external agencies

Rachel and her team no longer rely on external agencies to recruit the best talent. Previously, 90 per cent of Bioventus' vacancies were filled by an external agency in the international corporate entity before 2017. That figure is now two per cent. Globally.

"That's the power of LinkedIn," Rachel said. "It's insightful and helps you to find the right people. It enables you to be consistent with your employer branding and encourages you to constantly up your game."

She concluded: "Our products help 500,000 patients across the world to resume active lives. We want to help more people lead a better quality of life. To do that, we need the best talent and we need the best resources to develop their skills. For that, LinkedIn has been phenomenal."

LinkedIn has allowed us to reach a diverse talent pool as our company is quickly growing, which is really exciting."

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Vanessa Williams Senior Digital Marketing Manager at Bioventus

#### Learn more

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With the introduction of a company-wide mentor/ mentee programme, I have found the modules on LinkedIn Learning particularly useful as I embark on being a mentor for a senior company employee, who is well established in an important role. A number of modules have helped me with my personal development and have given me the necessary advice and skills that will hopefully benefit my mentee."



Peter Shaw, MBBS DRCOG Global Vice President, Medical Affairs and Chief Medical Officer at Bioventus